



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

DERBYSHIRE HEALTH AND WELLBEING BOARD

29 March 2023

Report of the Chief Executive Officer of the Derby and Derbyshire ICB

Derby and Derbyshire ICB Joint Forward Plan

1. Purpose

1.1 The Health and Wellbeing Board is asked to:

- a) Note the contents of the report
- b) Offer guidance and feedback on the questions posed in section 6 to support the effective development and delivery of the Derby and Derbyshire ICB's Joint Forward Plan (JFP) – 5 Year Plan.

1.2 The plan will set out how the ICB intends to meet the physical and mental health needs of the population through the provision of NHS services. This will include setting out how universal NHS commitments will be met and addressing the four core purposes of Integrated Care System's (ICS):

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience, and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development.

2. Information and Analysis

2.1 As set out in the accompanying guidance (appendix 2), Integrated Care Boards (ICBs) and their partner NHS trusts and foundation trusts

(referred to collectively here as partner trusts) are required to develop their first 5-year joint forward plans (JFPs) with system partners. The National Health Service Act 2006 (as amended by the Health and Care Act 2022) requires ICBs and their partner trusts (the ICB's partner NHS trusts and foundation trusts are named in its constitution) to prepare their JFP before the start of each financial year.

- 2.2 ICBs have been provided with a flexible framework for JFPs to build on existing system and place strategies and plans, in line with the principle of subsidiarity. The guidance also states specific statutory requirements that plans must meet. The JFP is being developed in tandem with the connected NHS Operational Plan (appendix 3) which serves as year one of the 5-year JFP.
- 2.3 ICBs and their partner trusts have a duty to prepare a first JFP before the start of the financial year 2023/24 – i.e. by 1 April. For this first year, however, NHS England is to specify that the date for publishing and sharing the final plan with NHS England, their integrated care partnerships (ICPs) and Health and Wellbeing Boards (HWBs), is 30 June 2023.
- 2.4 ICBs and their partner trusts must involve relevant Health and Wellbeing Boards (HWBs) in preparing or revising the JFP. This includes sharing a draft with each relevant HWB and consulting relevant HWB's on whether the JFP takes proper account of each relevant Joint Local Health and Wellbeing Strategy (JLHWS).
- 2.5 ICBs and their partner trusts must consult with those for whom the ICB has core responsibility (people who are registered with a GP practice associated with the ICB, or unregistered patients who usually reside in the ICB's area, as described in the ICB constitution) and anyone else they consider appropriate. This should include the ICP and NHS England (with respect to the commissioning functions that have been and will be delegated to ICBs). A draft JFP should be shared with the relevant ICP and NHS England.
- 2.6 ICBs and their partner trusts should agree processes for finalising and signing off the JFP. The final version must be published, and ICBs and their partner trusts should expect to be held to account for its delivery – including by their population, patients and their carers or representatives – and in particular through the ICP, Healthwatch and the local authorities' health overview and scrutiny committees.
- 2.7 Derby and Derbyshire ICB (DDICB) has started early preparatory work to develop the content of how it will meet the statutory duties and has held a

development session with its Board to shape the localised content of the work within the set framework. Some further detail about this is set out below in section 2.9. The areas that content is being developed for with respect to our duties are covered in the accompanying guidance (appendix 4).

2.8 At the end of March the ICB are aiming to be able to demonstrate the following:

- Tangible progress in the development of the plan including the minimum requirements set out in the guidance and priorities set out in the Integrated Care Strategy;
- Engagement with partners, including HWBs and trust partners as joint owners of the JFP;
- A clear plan for finalising the JFP, including further engagement with partners including the HWB.

2.9 With regards to the local priorities which will form the main focus area of the DDICB JFP, the ICB are seeking to build out these local priority areas from the following:

1. Key areas identified in the 23/24 plan – access, prevention and productivity are key themes to support managing the urgent and emergency care risks & recovering the elective care waiting time position
2. The productivity challenge opportunities, would be based on benchmarking and evidence-based approaches
3. The specific actions the ICB will take in response to the ICP Integrated Care Strategy priorities – responding to the ask made of the ICB from the priority workstreams across Starting Well, Living Well and Ageing/Dying Well.
4. Health inequalities – targeted actions from year one
5. Population health approach: Targeted improvement plan for healthcare improvement in the local population, with a Place lens and Primary Care Network lens.

2.9.1 During development work, the existing strategy of the Derbyshire HWB has been considered, particularly the overarching outcomes and aims to increase life expectancy and health life expectancy. Through the ICP partnership across health and care, the views are already aligned on the key priority areas to improve the health of the population and therefore, have a solid foundation upon which to build the JFP from.

2.9.2 The outline approach to engagement will include:

- ICP partner engagement in framework and content
- Formal discussion and review at both HWBs between March and June
- Engagement through the ICB sub-committees, particularly Population Health, Public Partnerships, People & Culture and finance
- Consideration of public consultation requirements and engagement activities with approach developed accordingly
- Impact assessments undertaken for relevant content, underpinned by appropriate risk management / documented risks and mitigations
- Development of a “what the JFP means for me” guide alongside the publication to ensure well considered alignment and meaning to a range of stakeholders and organisations.

3. Alternative Options Considered

3.1 The options are for the approach that is taken to develop the JFP as opposed to an option not to produce one in accordance with the requirements as set out above. These variations to the approach could include:

- A more dominant focus on the statutory duties and presenting the documentation more as an assurance statement against the duties, rather than the local priorities for development
- Purely referencing existing partner strategies and plans and the commitment to supporting the delivery of these – ICP Integrated Care Strategy, HWB Strategies etc.

3.2 The ICB is recommending not to follow the above approaches as this will mean a lost opportunity for the ICB to set out its own contribution within the broader health and wellbeing and integrated care landscape. It is important that the ICB is able to articulate the specific plans and impacts of delivery against the areas articulated in section 2.9 as they are key to improving the health and outcomes of the local population. A 5-year time period also enables the development of more medium and longer term interventions which will not have their greatest impact through short term operational planning.

4. Implications

4.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

5. Consultation

5.1 A formal consultation has not been undertaken at this stage as the approach is still being developed. The engagement approach is set out in section 2.9.2.

6. Partnership Opportunities

6.1 To support the development and alignment of the JFP, the ICB pose some questions for the HWB to consider when discussing this item:

1. What are the views of the Board on the proposed approach to developing the JFP? What else needs to be considered as it is further developed?
2. What would the Board like to see in the local priority areas and are there any opportunities for strengthening the alignment to HWB priorities?
3. How would the Board like to be engaged in the work going forward ahead of final publication at the end of June?

7. Background Papers

7.1 Appendices are enclosed instead. See section 8.

8. Appendices

8.1 Appendix 1 – Implications.

8.2 Appendix 2 – Guidance on developing the joint forward plan

8.3 Appendix 3 – 2023/24 priorities and operational planning guidance

8.4 Appendix 4 – Joint forward plan guidance – supporting materials

9. Recommendation(s)

That the Health and Wellbeing Board:

- a) Note the contents of the report
- b) Offer guidance and feedback on the questions posed in section 6 to support the effective development and delivery of the Derby and Derbyshire ICB's Joint Forward Plan – 5 Year Plan.

10. Reasons for Recommendation(s)

10.1 The ICB wish to engage with the Derbyshire HWB on the proposed approach and to ensure alignment in the work to develop the strategy. The ICB values the contribution of partners in this piece of work to ensure the greatest impact is made in improving the health of the local communities that the ICB serve.

Report Author: Zara Jones, Executive Director of Strategy and Planning

Contact details: zara.jones@nhs.net

Organisation: Derby and Derbyshire ICB

HWB Sponsor: Dr Chris Clayton, Chief Executive Officer, Derby and Derbyshire ICB

Implications

Financial

- 1.1 There are no financial implications of this report. The ICB are yet to determine financial implications of the future developed JFP.

Legal

- 2.1 There are no legal implications of this report.

Human Resources

- 3.1 There are no human resource implications of this report.

Equalities Impact

- 4.1 This is yet to be determined. The development of the JFP will inform impact and how the ICB will seek to make improvement from an equality's perspective.

Partnerships

- 5.1 Implications for other members of the HWB are yet to be determined. However, it is important to note that the ICB are seeking to align the JFP to already developed strategies across the partnership and therefore this work should serve to strengthen and improve the impact across a range of outcomes associated with population health.

Health and Wellbeing Strategy priorities

- 6.1 In terms of the HWB priorities:

1. Enable people in Derbyshire to live healthy lives.
2. Work to lower levels of air pollution.
3. Build mental health and wellbeing across the life course.
4. Support our vulnerable populations to live in well-planned and healthy homes.
5. Strengthen opportunities for quality employment and lifelong learning.

Through our existing partnership work and the planned priority areas in the developing JFP, the ICB see a specific alignment and direct contribution in particular to priorities 1 and 3 which give the local focus of the JFP on improving population health. In addition, there is a direct connection to priorities 2, 4 and 5 from a broader socioeconomic and wider determinants of health perspective and through alignment to the ICP strategy, there will be a benefit in these areas too through joint partnership efforts.

Other implications

7.1 None at this stage.